



شبكة المنظمات الأهلية الفلسطينية
The Palestinian Non-Governmental
Organizations Network

Request For Quotation

for Companies and Consultancy Firms to prepare fact sheet on

The Impact of the Israeli occupation decision of INGOs de-registration on local and national NGOs and the affected communities.

Project:

Capacity Building and Resilience for the Palestinian NGO Network (PNGO)," in partnership with Christian Aid

Quotation NO: P-Q/ 02.2026

Issue Date: 16/02/2026



Project Title	PNGO Network Capacity Development and Resilience
Purpose	To enhance PNGO core program that serves policy influence and advocacy through advancing research, NGOs capacities, and coordination to foster humanitarian response.
Location	Palestine
Duration	From 15 February 2026 to 15 March 2026
Start Date	February 2026

Purpose, objectives, and background

1. Introduction

The Palestinian Non-Governmental Organizations Network (PNGO) is composed of the leading and older NGOs in Palestine. It is the largest umbrella Network consisting of 146 national NGOs in both the West Bank and Gaza Strip. PNGO is a civil and democratic gathering which strives to support, consolidate, and strengthen Palestinian civil society, based on the principles of democracy, social justice, and sustainable development and it works in different development and humanitarian arenas. Among the existing national platforms, it is the one with the most experience and the strongest organizational structure. In addition to coordinating the thematic networks and launching common advocacy campaigns, PNGO plays a pivotal role as a “coordination committee” among national platforms. In this framework, PNGO is supporting other networks, often as a coach.

2. Background and Rationale

The humanitarian and development sectors in Palestine operate within a uniquely challenging context marked by political instability, prolonged occupation, economic hardship, and recurring cycles of crisis, particularly in Gaza. In this environment, local/national organizations (NGOs) have demonstrated resilience, commitment, and an unmatched understanding of community needs. However, despite their frontline role, these organizations often face structural barriers in accessing sustainable funding, influencing strategic priorities, and engaging in equitable partnerships with international actors.

On the other hand, International counterpart organizations are playing a vital role in responding to humanitarian crises, but recently have been exposed to harsh defamation, incitement and prevention from delivering essential services and lately have been requested by the Israeli occupation authorities to re-register with new unaccepted conditions that ended to de-registration of dozens international organization.

Amidst the continuation of the Israeli occupations policies of restrictions, attacks and blockade in both the West Bank and Gaza, how such impediments are impacting the Palestinians affected communities and specifically the national and local NGOs working in the occupied Palestinian territory (oPt).

The following details explain in-depth the objectives of the assignment

3. Purpose of the assignment:

To prepare a Fact Sheet on the Impact of the Israeli occupation decision of INGOs de-registration on local and national NGOs and the affected communities.

Objectives:

The overarching objective is to produce an evidence-based fact sheet that clearly documents, analyzes, and communicates the impacts of the Israeli occupation authorities' de-registration of International



Non-Governmental Organizations (INGOs) on Palestinian national and local NGOs and the affected communities they serve.

Specific objectives:

1. Analyze Direct Impacts on National/Local NGOs: Investigate the immediate and medium-term operational, programmatic, and financial consequences for national and local NGOs stemming from the loss or reduction of INGO partnerships, funding, and capacity support.
2. Assess Impacts on Affected Communities: Identify and qualify how the reduction in humanitarian and development services - due to the combined pressures on both INGOs and national NGOs - affects the access, quality, and continuity of essential services for Palestinian communities.
3. Examine the extent of additional risks to be handled by local and national actors due to the de-registration of INGOs
4. Provide Actionable Recommendations: Synthesize findings into clear, targeted recommendations for key stakeholders - including donors, INGOs, national NGOs, and coordination bodies - to mitigate impacts, strengthen resilience, and advocate for an enabling environment.

4. Major Tasks to be accomplished:

A. Desk review and context analysis

- Analyze existing reports, surveys, and position papers from UN agencies, NGO networks (e.g., PNGO, AIDA), human rights organizations, and donors on the shrinking civil society space in oPt.
- Map the de-registered INGOs by their sectoral focus (e.g., health, education, protection, Food Security, WASH, etc.) and geographic coverage.

B. Primary Data Collection (Key Informant Interviews & Focus Groups)

- Interviews with sample of affected INGOs: International staff facing de-registration.
- National/Local NGO Partners: Directors and program managers of organizations that were in partnership with or receiving funds from or through INGOs.
- Facilitate focus group discussions with community representatives in areas where services have been disrupted to gather testimonies on perceived impacts.

C. Impact Analysis and Synthesis

Programmatic & Community Impact: Assess specific service delivery gaps in critical sectors (e.g., emergency medical care, psychosocial support, food security) with disaggregated consideration for Gaza and the West Bank.

Structural & Strategic Impact: Examine longer-term implications for the sustainability of the local civil society ecosystem, partnership models, and the overarching humanitarian-development nexus.

D. Drafting and Validation of the Fact Sheet

Prepare a concise fact sheet (max 10 pages) structured for clarity and advocacy use.



5. Methodology:

The consultancy firm will adopt a participatory and evidence-based approach. The methodology will combine qualitative and quantitative tools.

The proposed steps include:

Desk Review: Review and analyze existing reports, surveys, and position papers relevant to the subject.

Interviews and focus group discussions: Conduct structured interviews and discussions with NGO leadership and key staff to gain deeper insights on the impact of the de-registration on INGOs and potential emerged risks, challenges, and needs.

Report drafting, Validation and Finalization

Present draft report of the fact sheet ready to validate through workshop with PNGO and local/national NGOs. Incorporate feedback and finalize all deliverables, ensuring quality, coherence, and ownership by the targeted organizations.

6. Key Deliverables:

The consultancy firm will be expected to provide concrete results of the consultation in compliance with the following key deliverables:

Deliverables	# of days
1. Inception Report: Detail Work Plan, Tools/Methodology and recommended sample size. May require ethical approval depending on guidance from PNGO. (5-7 pages maximum)	4 days
2. Validation Workshop Reports for Gaza and the West Bank	1 days
3. Submission of draft fact sheet report with findings and recommendation	4 days
5. Produce Final fact sheet including executive summary and clear recommendation. The executive summary should summarize key findings and recommendations and needs. The Final fact sheet should be submitted in Arabic and English.	2
Total estimated # of days	11 days

7. Estimated duration of the contract and Tentative Dates

Duration: One month, commencing 15 February 2026 and ending 14 March 2026.

8. Qualification or Specialized Knowledge/Experience Required:

The Consultant is a reputable firm/or technical research institution with at least 5 years of relevant experience in preparing research and related expertise. Similar work in the region and in Gaza and West Bank would be an advantage.

PNGO assigned staff will provide the consultant with the necessary support, throughout the consultancy. They will review and assess whether the consultant's proposed methodology effectively addresses the desired



outcomes, providing approval or suggesting adjustments as needed to ensure successful results. Additionally, they will oversee quality control of processes, documentation, and reporting to maintain high standards throughout the assignment.

9. Selection and Evaluation Criteria

Proposals will be evaluated based on a two-envelope system: technical and financial. The technical proposal will carry 80% of the total score, and the financial proposal will carry 20%. The minimum technical score required to proceed to financial evaluation is 60%.

Technical Evaluation Criteria (80%):

1. Relevance and clarity of the proposed methodology, and a realistic and feasible work plan and timeline – 30%
2. Experience and qualifications of the team – 30%
3. Demonstrated experience in similar assignments. – 20%

Financial Evaluation Criteria (30%):

4. Cost-effectiveness and justification of budget breakdown – 10%
5. Clarity and completeness of financial proposal – 10%

10. Ethics and Data Protection Protocol

The consultant is expected to adhere to the highest ethical standards throughout the assignment, particularly regarding data protection and interview results.

All data will be stored securely and used only for the purposes outlined in this ToR. PNGO reserve the right to request raw data files for verification or review.

Safeguarding of participants, particularly in conflict-affected areas, is mandatory. Any breaches of ethical conduct will result in immediate terminating of the contract.

11. Risk Management

Given the complex operational environment in Palestine, particularly Gaza, the consultant must prepare a risk matrix identifying potential constraints and mitigation strategies.

The consultant must remain flexible and adaptive to changing conditions, with close coordination with PNGO for risk-related updates.

12. Quality Assurance:

Methodology and Planning:

- 1- The consultant will submit a detailed inception report outlining the methodology, workplan, tools, and timeline for PNGO's approval before starting the implementation.
- 2- All tools will be validated by PNGO to ensure alignment with project objectives.



Data Analysis:

- 1- Triangulation of data from desk reviews, interviews, and assessments to ensure accuracy and consistency.
- 2- Continuous coordination with PNGO to validate preliminary findings and address emerging issues.

Reporting and Documentation:

- 1- All reports and deliverables must include clear analysis, evidence-based findings, and practical recommendations.

13. Remuneration

The Consultant's payment shall be based on the financial proposal developed for this assignment. Payment shall be paid as per the following schedule:

- 30% - Upon signing of contract and submission and approval of the Inception Report, including methodology, work plan, and assessment tools.
- 70% - Upon submission and acceptance of the Final Reports, including the developed/updated policies and strategies, and completion of validation workshops.

14. Application Procedure

Applicants are required to submit the following:

1. Technical offer: Detailed response to TOR, with specific focus addressing the purpose and objectives of the assignment.
2. Financial offer: Detailed budget breakdown based on expected monthly rate and initial work plan.
3. Cover letter including the consultant's/firm's suitability for the assignment and current contact information.
4. Previously concluded consultation services or assignments, like this assignment.

15. Prerequisites for accepting financial offers:

The financial proposal must be submitted in USD and should include:

- All costs must include Value Added Tax (VAT). PNGO will not cover any unapproved additional costs. The budget must be clear, itemized, and aligned with the proposed methodology and work plan.

Other conditions:

- Applicants must submit the deduct from the source certificate along with submit the value- added tax and financial request.
- Prices are to be submitted in USD and are valid for 90 days starting from the applications' closing date.
- The Bid's awarding committee is not bound by the lowest prices.
- Interested consultancy firms are encouraged to submit proposals via email **offers@pngoportal.org**
- The proposal should contain two separate files/sealed envelopes, for the technical offer and the financial offer, respectively.
- The submitted financial offer should be in USD dollar including VAT.



Bidding Form

Fact Sheet on The Impact of the Israeli occupation decision of INGOs de-registration on local and national NGOs and the affected communities.

Quotation NO: P-Q/ 02.2026

Messrs.: _____

You are invited to submit your quotes for producing a survey according to the above-mentioned terms of reference:

No.	Item	Unity	Quantity	Unit Price (USD)	Total Price (USD)
1.	Fact Sheet on the Impact of the Israeli occupation decision of INGOs de-registration on local and national NGOs and the affected communities.	Fact Sheet	1		
2.					
3.					
4.					
Sub-total					
VAT/Tax					
Total price includes VAT					
Total in letters					

Company Name: _____

Company Stamp: _____